

# PAPER

MC 03/2012

# Report to the Meeting of the Members’ Council

**For Information**

**9 February 2012**

**Report from the Board of Directors**

**Executive Summary**

This report provides a headline summary of the main issues considered by the Board of Directors since the last report to the Members’ Council in November 2011. Over this time, the Board met on 14 December 2011 and 25 January 2012. The Board also held an informal seminar on 11 January 2012. Alyson Coates, Non-Executive Director, will speak to this report at the meeting.

***Matters Approved:***

* Manor House Outline Business Case: the Board approved the submission to Monitor of the Full Business Case for the Manor House scheme. Once Monitor had reviewed and commented on the Full Business Case it would be re-presented to Board in March 2012 for final approval. The Board also approved the self-certification against the *Compliance Framework* which Monitor required as part of their assessment of the business case.
* Strategic Framework: the Board considered the development of the Trust’s strategic framework and approved the vision: ‘Outstanding Care Delivered by Outstanding People’. The Board requested that the Medical Director provide a seminar to interested Governors on the Trust’s strategic framework (held on 30 January 2012).
* Risk Management Policy: the Board approved a new Risk Management Policy which had been updated to comply with NHSLA requirements. Key changes from the previous Risk Management Strategy had been to the risk management framework and the adoption of a standard National Patient Safety risk matrix (which was also used by the PCT and defined the level of individual risks).
* Public Interests Disclosures (Whistle-blowing) Policy: the Board approved the policy which revised and updated the Whistle-blowing Policy. The revisions and updates were developed as a consequence of the lessons following a number of cases brought within the Trust over the last 12 to 18 months.
* Monitor In-Year Submission – Q3: the Board approved the Q3 in-year submission to Monitor. The submission was for a Financial Risk Rating of four and a Governance Risk Rating of Green; both ratings need to be considered and approved by Monitor before being confirmed. In making its submission, the Trust declared that it met all targets and indicators. The Board noted that it had declared non-compliance against the Learning Disability target in Q2 and considered the work that had taken place to reach compliance for Q3.
* Equality and Diversity Report: the Board approved the publication of a report which set out equality and diversity data which the Trust was required by legislation to publish.

***Matters Discussed / Noted:***

* Delayed Transfers of Care: the Board discussed the approaches being taken in Oxfordshire to reduce the number of delayed transfers of care. The Board continues to support the Chief Operating Officer leading the Trust in the partnership work with the local authority and other NHS organisations to address DTCs.
* Members’ Council Meeting: the Board discussed the key decisions made by the Council at its meeting in November 2011. In particular, the Board noted the discussion on the Council ways of working and supported the establishment of the sub-groups. The Board agreed to continue to explore with Governors ways to improve the information flow and working arrangements between the Board and the Council.
* Q2 Quality Account Update: the Board received a report providing an update on progress being made against the targets and objectives in the Trust’s Quality Account.
* NHS Operating Framework: the Board received a briefing on the Department of Health NHS Operating Framework 2012/13. The Operating Framework sets out the business rules, performance targets and key drivers for the financial year ahead.
* Director of Strategy and Commercial Development: the Board noted that the Director of Strategy and Commercial Development, Stephen Cass, would leave the Trust on 31 December 2011 as the interim role was coming to an end.
* National and Local Inquiry Action Plan: the Board considered the action plan developed by the Trust which took account of lessons and recommendations set out in a range of inquiry reports including:-
  + The inquiry into West London Mental Health NHS Trust published in July 2009.
  + The CQC recommendations from their preliminary inquiries into OBMH.
  + The Independent Inquiry into care provided by Mid Staffordshire NHS Foundation Trust January 2005 – March 2009.
  + Airdale Inquiry.
  + CQC investigation into Devon Partnership NHS Trust
  + The Colin Norris Report.
  + The Independent Investigation into the Care and Treatment Provided to Mr. X by the Lincolnshire Partnership NHS Foundation Trust and the Avon and Wiltshire Mental Health Partnership NHS Trust.
  + The Independent Investigation into the Care and Treatment of Mr MH.

The report to Board showed what progress had been made on the Trust’s previously developed action plan and included recommendations from the recently published homicide inquiries.

* CQC Annual Report on the Use of the Mental Health Act: the Board considered the national annual report. The report specific to the Trust would be published later in the year.
* Estates Strategy: the Board discussed the development of an estates strategy for the Trust (this had also been the topic of a longer discussion at the Board seminar).
* Private Patient Income: the Board agreed that the Trust should explore what opportunities might exist for the generation of private patient income. This does not amount to a final decision being taken that the Trust would generate private patient income. The Board noted the broad issues and principals, and agreed that the guiding factor in any future decision must be that any income generated would be re-invested to the benefit of NHS patients.
* Trust Annual Plan Q3 Progress Report: the Board noted progress against its annual plan. The FT membership objective continued to be rated red as the recruitment of members did not match the target. The Board discussed what further recruitment activities could take place and agreed that the support of Governors in recruiting members was required.

At every monthly meeting, the Board considers the Finance Report, Performance Report, Quality Report and Benefits Programme Report.

**Recommendation**

The Members’ Council is asked to note the report.

**Author and Title:** Justinian Habner, Trust Secretary

**Date:** 1 February 2011