

## Report to Board of Directors

### Financial Position – March (Month 12) 2016/17

#### For Information

#### Introduction

This report summarises the financial performance of the Trust for the year ending 31<sup>st</sup> March 2017.

#### Performance to Date

The key financial results for the period ending 31<sup>st</sup> March 2017 are:

- EBITDA (Earnings before interest, taxation, depreciation and amortisation) of **£17.6m** which is **£5.7m** favourable to plan (**£11.1m**, **£2.1m** adverse to plan at month 11). The underlying EBITDA, excluding Sustainability & Transformation incentive funding (STF), is **£13.3m**, **£1.4m** favourable to plan.
- An Income and Expenditure surplus of **£4.5m** which is **£5.1m** favourable to plan (**£0.1m** deficit, **£1.8m** adverse to plan at month 11). The underlying surplus, excluding STF incentive income, is **£264k**, **£0.9m** favourable to plan.
- The month 12 position includes **£4.3m** of additional STF income as part of the Incentive Scheme for Trusts to deliver better than their control total. Without this funding the year-end position is a **£264k** surplus, **£0.9m** better than the plan.
- The month 12 position includes the release of the remaining **£2.3m** of Contingency reserves which offsets the adverse variance on operational services.
- The EBITDA year-end favourable variance of **£5.7m** is driven by:
  - **£4.3m** favourable STF incentive funding
  - **£2.1m** adverse variance on Operational budgets
  - **£0.6m** adverse variance on CIP plans for FY17
  - **£1.2m** adverse variance due to unidentified CIP plans for FY17
  - **£1.0m** net favourable effect of one-off Trust-wide income/costs and provision changes
  - **£4.3m** favourable variance due to the release of Contingency Reserves
- The year-end position is better than planned mainly due to lower than expected provisions at year-end and the release of non-recurrent income that had not been spent.
- The I&E favourable variance of **£5.1m** is driven by:
  - **£5.7m** favourable EBITDA variance (as above)
  - **£0.9m** adverse due to asset impairments following the revaluation of assets
  - **£0.2m** favourable on depreciation

- **£0.2m** favourable on interest payments
- A cash balance of **£14.0m** which is **£2.0m** higher than the plan (**£12.4m**, **£0.1m** higher than plan at month 11)
- At the year-end the Trust has achieved a Use of Resources rating of '3' ('1' is the best rating/low risk and '4' is the worst rating/high risk). The Trust's rating is capped at '3' due to much higher agency spend than the cap set by NHSI.

### Cost Improvement Programme

- The Trust had a cost improvement target of **£6.5m** for 2016/17, for which there were plans at the beginning of the year for delivery of **£5.3m**.
- Cost improvements of **£4.7m** have been delivered for the year-to-date, **£0.6m** behind the plan and **£1.8m** below the target. (**£4.3m**, **£0.7m** behind plan at month 11).

### Capital Programme

Capital expenditure of **£4.9m** has been incurred for the year, which is **£1.8m** behind the original plan of **£6.7m**, but **£0.2m** more than the forecast outturn of **£4.8m**. The slippage in year will be carried forward and added to next year's capital programme.

### Recommendation

The Board is asked to note the financial position of the Trust.

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